Remarks by KATAYAMA Satsuki
Minister of State for Financial Services

MUSUBU! JAPAN DAY
-Connecting to Japan's Markets-

Tokyo, Japan, October 23, 2025

Introduction

Good evening, distinguished guests, ladies and gentlemen.

It is my great pleasure to speak at the reception of MUSUBU! JAPAN DAY — a remarkable event that brings together financial executives and professionals from Japan and around the world, under one shared goal: connecting to Japan's markets.

My name is Satsuki Katayama, and I had the honor of being officially appointed as the Minister of State for Financial Services and the Minister of Finance two days ago. This marks the first time that both positions are held by a woman. As for myself, I am fully committed to supporting New Prime Minister Takaichi and to fulfilling my responsibilities as Minister with dedication and integrity.

Before entering politics, I served as a career official at the Ministry of Finance, where I was engaged in fiscal policy and international economic affairs.

In recent years, as Chairperson of the Liberal Democratic Party's Research Committee on Finance, I have led policy discussions with LDP fellow members and industry stakeholders, made policy recommendations to the government in support of the Kishida administration's initiative to promote Japan as a leading asset management center.

Throughout my long career, I have continued to work on Japan’s financial and economic reforms — always with a focus on connecting Japan more closely to the global economy.

Now, as Minister, I am firmly committed to advancing policy initiatives that will enable Japan’s financial markets to take on a leading role as a global financial center.

Japanese economy

Japan is now entering a new era of economic transformation.

Our new cabinet is committed to building a strong economy which earns the trust of global investors.

We are promoting a shift from “savings to investment”, empowering individuals to invest in their future, and creating new opportunities for both domestic and international investors.

Japanese markets are more open and transparent than ever before. Through strong corporate governance, stable regulations, and cutting-edge digital innovation, Japan is positioning itself as a premier destination for global investors.

FSA’s priorities

Building upon the policy plan to “Promote Japan as a Leading Asset Management Center”, we deploy all policy measures available to achieve the goal.

By the end of the year, the Takaichi administration develops a “Regional Financial Power Enhancement Plan.”

Furthermore, we bring this “Regional Financial Power” together under our new policy strategy to unlock the potential of economy.

We must strengthen three key pillars: human capital, regional economies, and corporate competitiveness.

We will carefully examine the policy measures to reinforce Japan’s financial sector and develop a new, forward-looking policy strategy with concrete actions. To realize this, it is vital that high-quality capital and advanced expertise flow not only to listed companies, but also to regional enterprises. Furthermore, by enabling more people to thrive in these environments, we can accelerate investment toward sustainable growth.

To drive these efforts forward with strength and continuity, close collaboration between the public and private sectors is essential. We must generate a powerful, nationwide momentum.

As we develop the new policy strategy, I will listen sincerely to the voices of our partners — financial institutions, business leaders, and investors — who will walk this path with us.

Your insights are invaluable, and I warmly encourage you to share your ideas and proposals.

Conclusion

Today’s theme — connecting to Japan’s Markets — beautifully reflects the meaning of the Japanese word MUSUBU — “to tie” or “to connect.”

Let us tie together our trust, our experience, and our shared vision for the future of finance.

And as Minister of State for Financial Services, I’m committed to creating an environment where global asset managers, other financial institutions, investors and firms can do business confidently and smoothly in Japan.

To everyone here today — let’s work together to shape the future of finance in Japan.

Thank you very much for your attention.