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As of May 16, 2022

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	Oba, Akiyoshi	Chairman, Japan Investment Advisers Association
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	Oguchi, Toshiaki	Representative Director, Governance for Owners Japan
	Obata, Shinobu	Senior Advisor, NEC Corporation
	Katayama, Takahito	Director of Economic and Social Policy Division, Department of Policy, JAPANESE TRADE UNION CONFEDERATION
	Kawakita, Hidetaka	Professors emeritus, Kyoto University
	Kerrie Waring	Chief Executive Officer, International Corporate Governance Network (ICGN)
	Sampei, Hiroki	Principal, Astonering Advisor LLC
	Takayama, Yoshiko	Managing Director, J-Eurus IR Co., Ltd.
	Takei, Kazuhiro	Partner, Attorney at Law (Nishimura & Asahi)
	Tsukuda, Hideaki	CEO, Board Advisors Japan, Inc.
	Tsumuraya, Shoichi	Professor, Graduate School of Business Administration, Department of Business Administration, Hitotsubashi University
	Toyama, Kazuhiko	Chairman of IGPI Group, Industrial Growth Platform, Inc.
	Higashihara, Toshiaki	Director, Executive Chairman, Representative Executive Officer, Hitachi, Ltd.
	Matsuoka, Naomi	Senior Vice President, Sony Group Corporation
Observers	Watanabe, Satoshi	Counsellor, Civil Affairs Bureau, Ministry of Justice
	Ando, Genta	Director, Corporate System Division, Economic and Industrial Policy Bureau, Ministry of Economy, Trade and Industry
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	Kerrie Waring Sampei, Hiroki Takayama, Yoshiko Takei, Kazuhiro Tsukuda, Hideaki Tsumuraya, Shoichi Toyama, Kazuhiko Higashihara, Toshiaki Matsuoka, Naomi Watanabe, Satoshi	 Professors emeritus, Kyoto University Chief Executive Officer, International Corporate Governance Network (ICGN) Principal, Astonering Advisor LLC Managing Director, J-Eurus IR Co., Ltd. Partner, Attorney at Law (Nishimura & Asahi) CEO, Board Advisors Japan, Inc. Professor, Graduate School of Business Administration, Department of Business Administration, Hitotsubashi University Chairman of IGPI Group, Industrial Growth Platform, Inc. Director, Executive Chairman, Representative Executive Officer, Hitachi, Ltd. Senior Vice President, Sony Group Corporation Counsellor, Civil Affairs Bureau, Ministry of Justice Director, Corporate System Division, Economic and Industrial Policy Bureau, Ministry of Economy, Trade and Industrial Financial Services Agency