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As of April 19, 2023

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	Oba, Akiyoshi	Chairman, Japan Investment Advisers Association
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	Okina, Yuri	Chairperson of the Institute, The Japan Research Institute, Limited
	Oguchi, Toshiaki	Former Representative Director, Governance for Owners Japan
	Obata, Shinobu	Audit & Supervisory Board Member (KANSAYAKU), NEC Corporation
	Kawakita, Hidetaka	Professors emeritus, Kyoto University
	Kerrie Waring	Chief Executive Officer, International Corporate Governance Network (ICGN)
	Kohara, Shigeaki	Director of Economic and Social Policy Division, Department of Policy, JAPANESE TRADE UNION CONFEDERATION
	Sampei, Hiroki	Principal, Astonering Advisor LLC
	Takayama, Yoshiko	Vice Chairperson, J-Eurus IR Co., Ltd.
	Takei, Kazuhiro	Partner, Attorney at Law (Nishimura & Asahi)
	Tsukuda, Hideaki	CEO, Board Advisors Japan, Inc.
	Tsumuraya, Shoichi	Professor, Graduate School of Business Administration, Department of Business Administration, Hitotsubashi University
	Toyama, Kazuhiko	Chairman of IGPI Group, Industrial Growth Platform, Inc.
	Higashihara, Toshiaki	Director, Executive Chairman, Representative Executive Officer, Hitachi, Ltd.
	Matsuoka, Naomi	Senior Vice President, Sony Group Corporation
	Matsumoto, Masayoshi	Chairman & CEO, Sumitomo Electric Industries, Ltd. Chairmen, Kansai Economic Federation
Observers	Watanabe, Satoshi	Counsellor, Civil Affairs Bureau, Ministry of Justice
	Ando, Genta	Director, Corporate System Division, Economic and Industrial Policy Bureau, Ministry of Economy, Trade and Industry
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